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# CITY OF FREMONT HOMELESSNESS RESPONSE PLAN

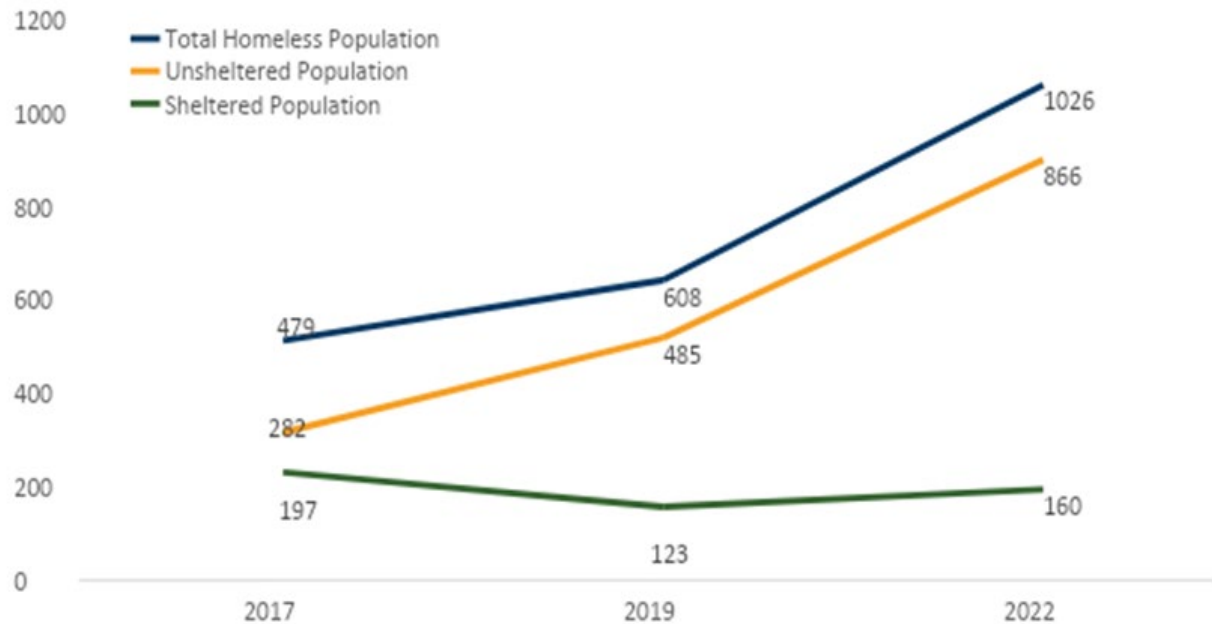


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## AGENDA

- State of Homelessness
- Plan Development Process
- City Spending
- Scenarios & System Modeling
- Goals & Strategies





## STATE OF HOMELESSNESS

- HOMELESSNESS INCREASED BETWEEN 2017 – 2022
- MORE PEOPLE ARE LIVING IN VEHICLES
- RACIAL DISPARITIES PERSIST
- PEOPLE ARE MORE VULNERABLE AND ARE STAYING HOMELESS FOR LONGER
- HIGH LEVELS OF UNMET NEED: MORE PEOPLE ARE BECOMING HOMELESS THAN ENTERING HOUSING

**2024 DATA SUGGESTS A 21% DECREASE IN OVERALL HOMELESSNESS IN FREMONT**



# PLANNING PROCESS

## PHASE 1: Initial Data Analysis

(June 2023 – September 2023)

- Review of Regional, County, and Local Plans
- Survey of Best Practices and trends in homelessness response
- Analyze Alameda County's HMIS, City-collected data, and City spending

## PHASE 2: Community Engagement (October 2023 – February 2024)

- Dedicated MyFremont webpage
- Two October Community Meetings
- Presentations to 9 City Boards & Commissions
- Online Survey with over 600 responses
- Diverse Stakeholder Interviews
- Five focus groups with businesses, housing providers, and unsheltered residents
- Two February Informational Webinars

## PHASE 3: System Modeling and Plan Development

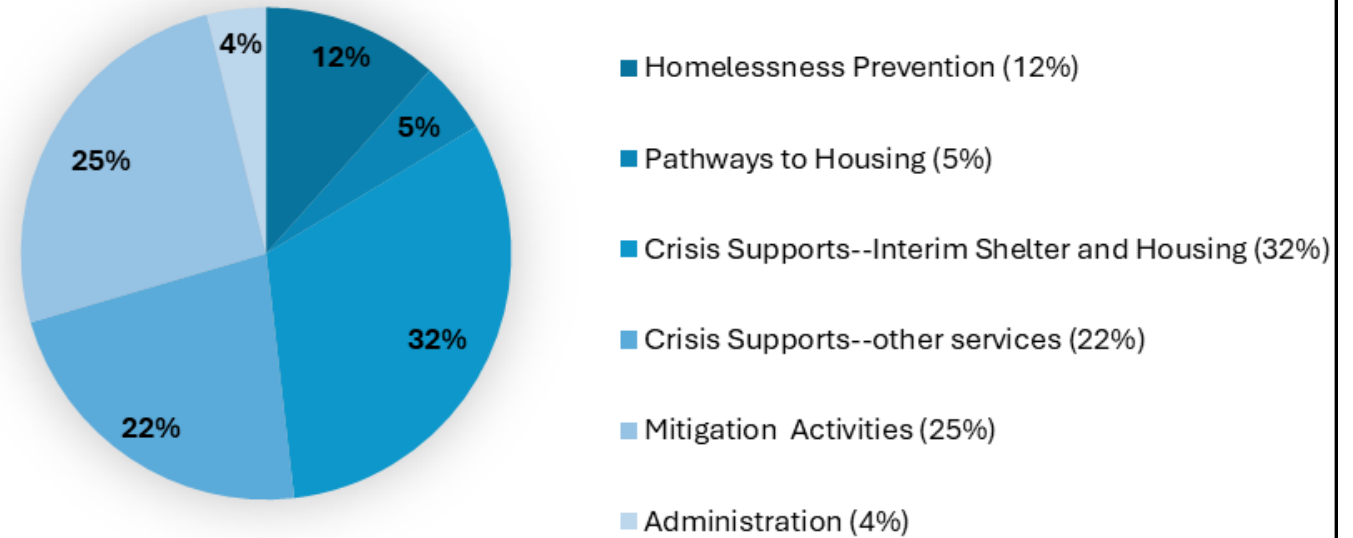
(January 2024 – May 2024)

- System modeling of 3 scenarios
- Development of recommended strategies
- Draft Plan construction
- Plan Presentation to Council

# CURRENT CITY SPENDING

- **79%** of overall homeless response is spent on crisis support services and mitigation activities
- **Prevention funds are shrinking**, with end of State and Federal Emergency Rental Assistance Program
- **Encampment mitigation is showing promising reductions** in cost and crises

## FY 2023-24 Budget by Component Type\*



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## SCENARIOS & SYSTEM MODELING

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Fremont Homeless Response Plan's goals and strategies result from modeling the impact of three different scenarios over the next 5 years.

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**Scenario 1: Maintain the Status Quo:** What if the City of Fremont delivered housing, shelter, and services at the current capacity and spending level?

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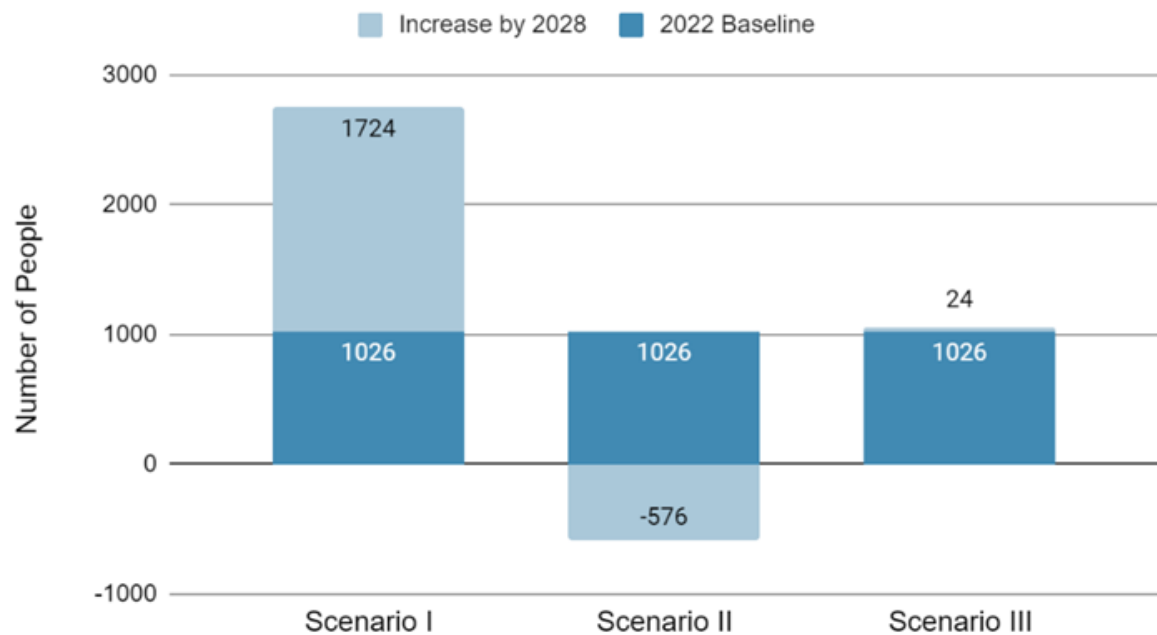
**Scenario 2: Eliminating Unmet Need:** What if the City fully invested in the housing, shelter, and services needed to fully solve the problem of homelessness?

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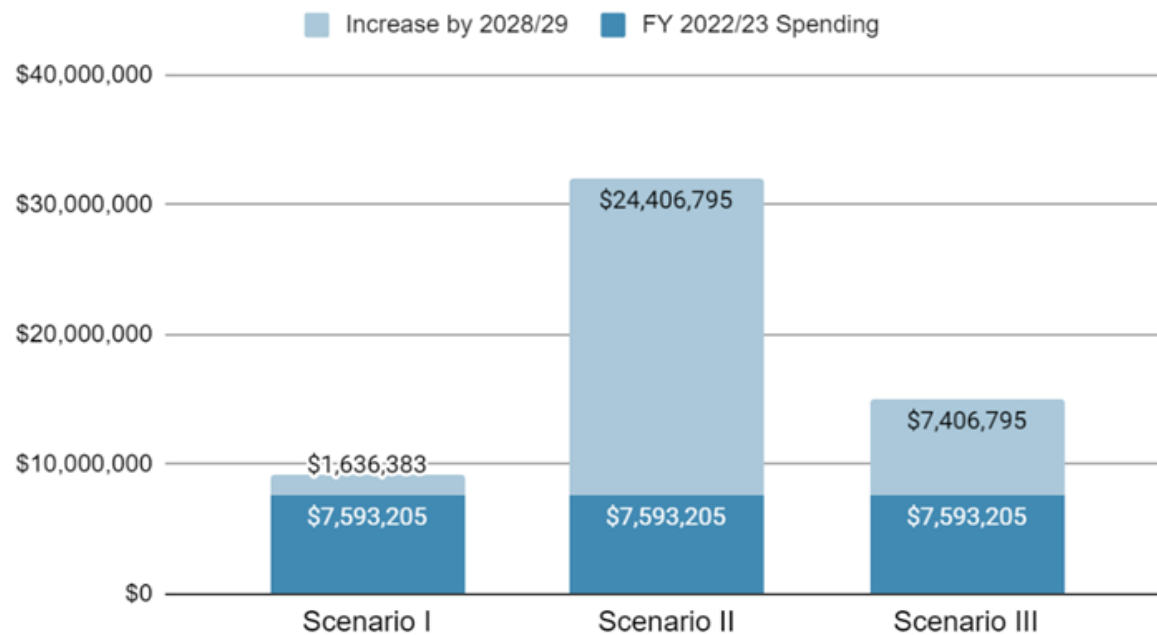
**Scenario 3: Improving Results:** What steps can the City take to advance the goals of stopping the growth of homelessness, increasing pathways to housing, and reducing the impact of homelessness on the community?

# SYSTEM MODELING PROJECTIONS

### Estimated Change in Point-in-Time Count During Plan Period



### Increases to FY 2022/23 Spending by Scenario



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Goals and strategies recommended are **based on Scenario 3**, and reflect a balanced response system:



**Goal A: Stop the growth of homelessness.**



**Goal B: Increase pathways to housing.**



**Goal C: Reduce the impact of unsheltered homelessness.**





## STRATEGIES

Strategies fit within the following categories that mirror a balanced response system to reach goals of the Plan.

1. Prevent homelessness
2. Increase housing solutions
3. Connect people to shelter and needed resources
4. Mitigate the impact of unsheltered homelessness
5. Strengthen coordination, communication, and capacity

## STRATEGY I: PREVENT HOMELESSNESS

- Fund 60 homeless prevention slots at a cost of \$825,000 in Year 1. Double slots by Year 3 to 120 slots and maintain that number in Years 4 & 5 for an estimated cost of \$1.2 to \$1.5 million over current spending.
- Use and update the infrastructure of the City's Keep Fremont Housed program.
- Use infrastructure of the City's Rent Review Board to strengthen tenant/landlord relations and housing stability.



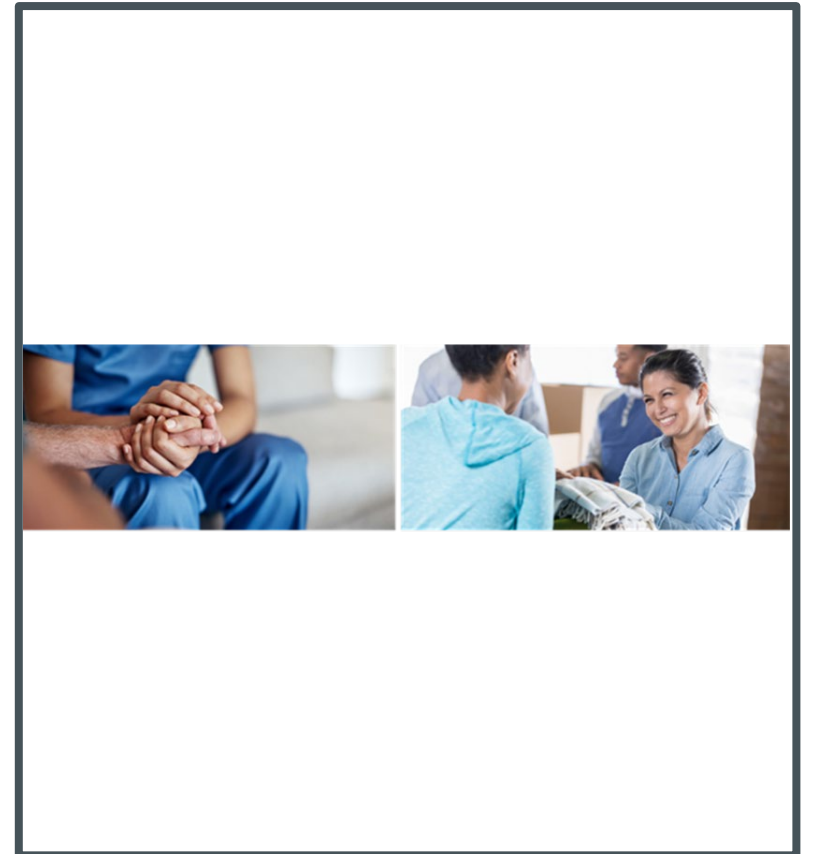
## STRATEGY 2: INCREASE HOUSING SOLUTIONS

- Expand the supply of Rapid Rehousing (RRH) from 35 slots to 70 slots in year 3 and 140 slots by year 5, for an estimated cost of \$1.4 to 1.8 million additional spending annually.
- Launch a Shallow Subsidy Program that can serve up to 145 households by year 5 for an estimated additional cost of \$1 million annually.
- Support local and state initiatives to increase affordable housing.



## STRATEGY 3: CONNECT PEOPLE TO SHELTER, HOUSING, AND SERVICES

- Expand the City's Winter Relief Program from 5 months to 12 months for an increased annual cost of \$1.2 million.
- Increase the number of people moving from encampments into shelter and housing by expanding connections between street outreach teams, Coordinated Entry, and interim housing.
- Expand Housing Flex Fund (HHF) services, to assist people from all programs serving unhoused residents, for an estimated increased annual cost of \$1.8 million by Year 5.



## STRATEGY 3: CONNECT PEOPLE TO SHELTER, HOUSING, AND SERVICES (CONT.)



- Increase safe places to stay and pathways to housing for people living in their vehicles and RVs. Any safe parking model used should include access to Rapid Rehousing and the Flex Fund supports.
- Targeted services to 20-25 additional vehicles is likely to cost between \$500,000-\$700,000 annually depending upon the program structure.

# STRATEGY 4: MITIGATE THE IMPACT OF UNSHELTERED HOMELESSNESS

- Pair expanded safe parking options with implementation of additional parking restrictions.
- Expand field staff available for encampment response and outreach. Pair with access to the Flex Funds.
- Continue implementation and refinement of encampment response practices, to improve health and safety conditions and, resolve complaints.
- Continue to adequately support trash removal and hygiene stations to protect sensitive environmental areas around existing encampments.



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## STRATEGY 5: STRENGTHEN COORDINATION AND CAPACITY OF THE HOMELESS RESPONSE

- Establish clear metrics for all three goals, set baselines for year one, and report out annually.
- Coordinate implementation at all levels, through collaboration.
- Improve partner knowledge of implementation efforts and progress.
- Increase the system's capacity with new resources.





THANK YOU!